



What is a “sustainable development”? - a material perspective

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Fuel efficient, but sustainable?

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Safe, but sustainable?

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SUSTAINABILITY ?

- ***Energy***
- ***Materials***
- ***Environment***
- ***Emissions***
- ***Safety***
- ***Legality***
- ***Social acceptance***
- ***Space***
- ***Economics***



What is this talk about?

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Mission statement

**Provide framework for critical, independent assessment
of “Sustainable Developments”**

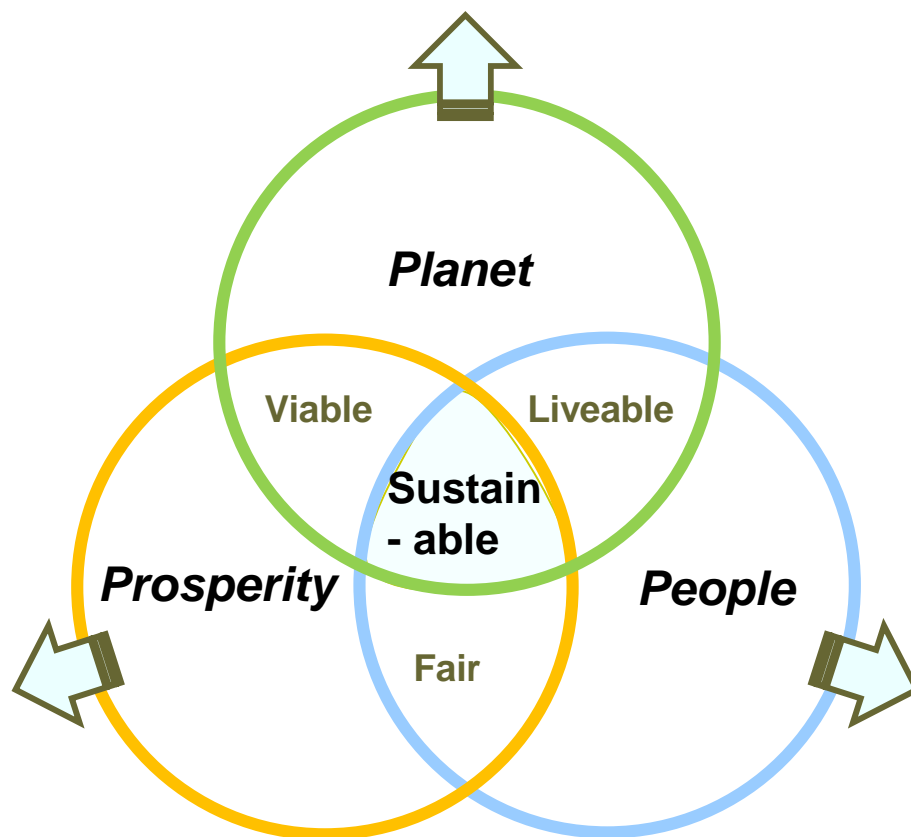
*“Sustainable development is development that meets the
needs of the present without compromising the ability of future
generations to meet their own needs”*

Report of the Brundtland commission of the UN, 1987

- *But how?*
- *And where do materials fit in?*



Triple Bottom Line accounting

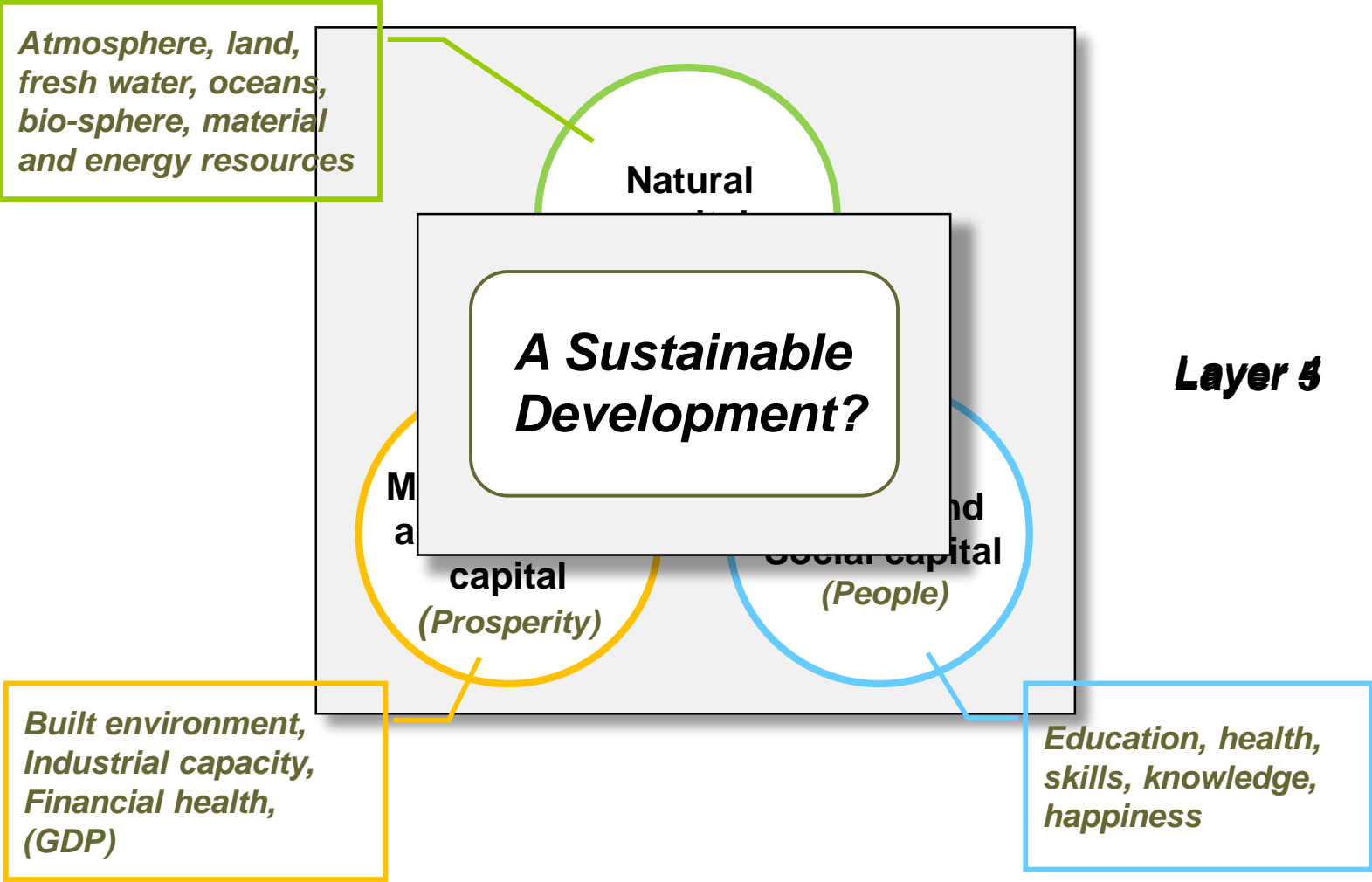


Corporate sustainability report (SR):

- ***Financial bottom line***
- ***Social / ethical performance***
- ***Environmental performance***

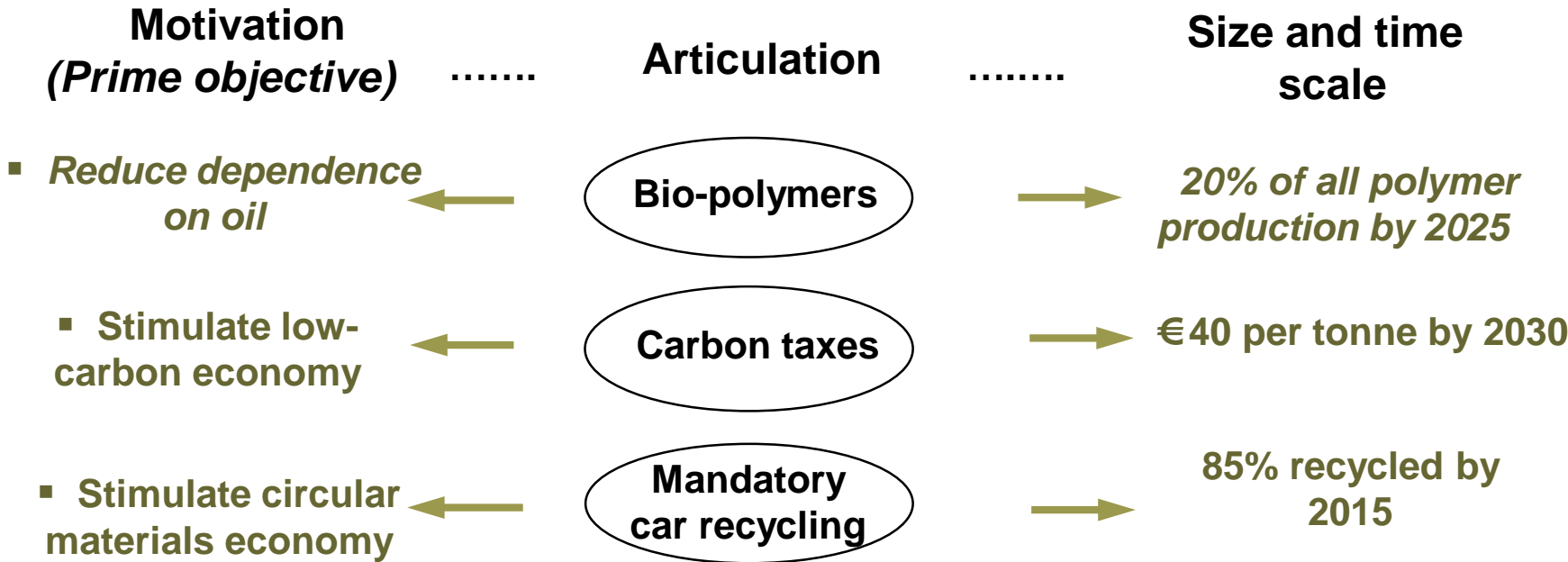


Macro-economic view: the Three Capitals





“Articulations” of sustainable development



Each articulation has a

- **Objective**
- **Size scale**
- **Time scale**

Layer 1



The context: Stakeholders

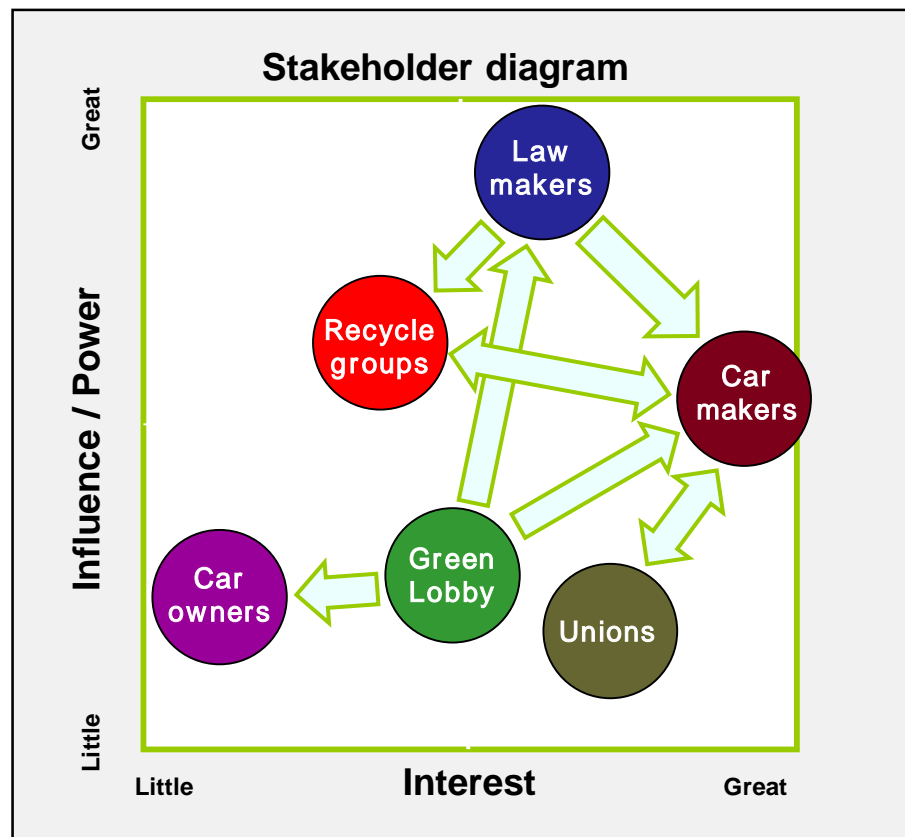
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Stakeholders

- *Who are they?*
- *What are their concerns?*
- *What power do they have?*

- *Government*
- *The public*
- *Local communities*
- *Owners*
- *Manufacturers*
- *Suppliers*
- *Trade Unions*
- *Customers*
- *Lobbyists*
- *Investors*
- *National press*
- *Managers, colleagues, team*

Mandatory recycling of cars



Layer 2



Map of Articulations

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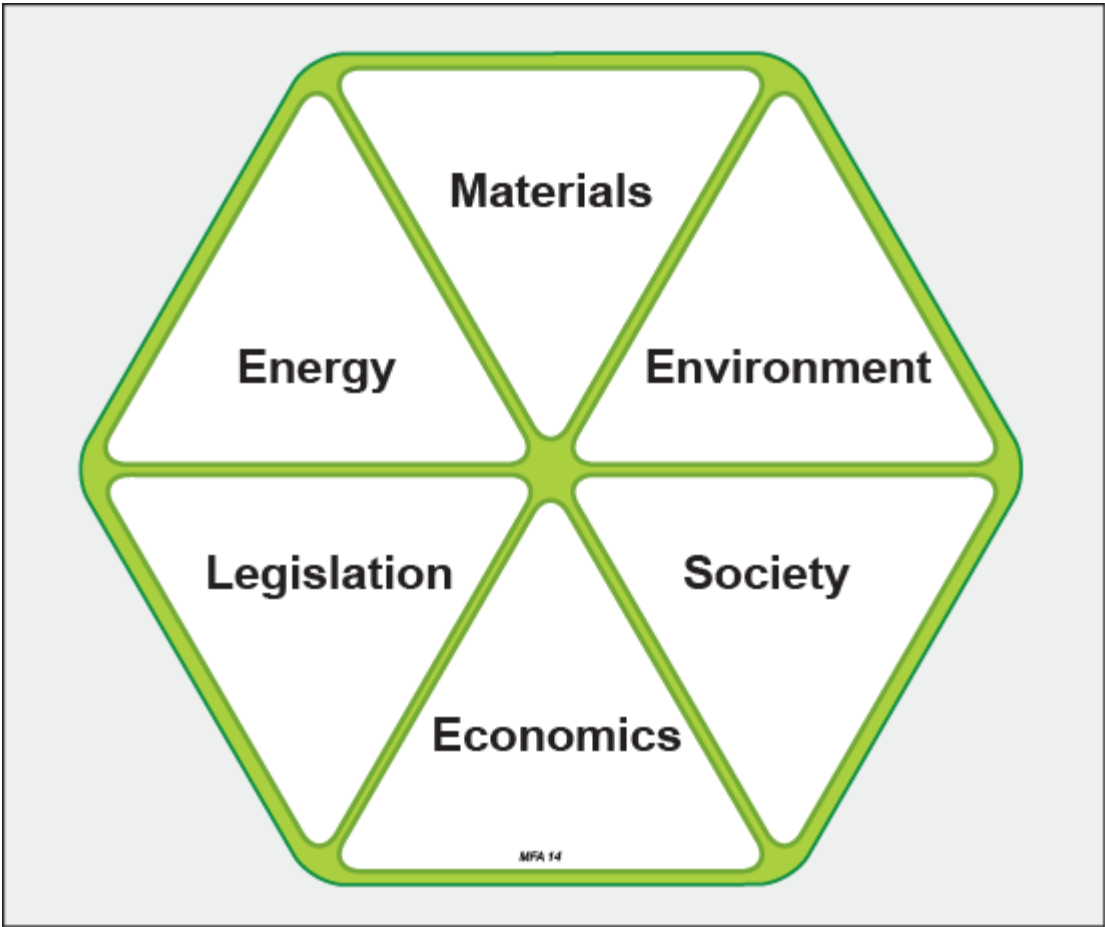


What do we learn?
Group under

- Materials
- Environment
- Energy
- Legislation
- Society
- Economics



Analysing an “articulation”



**Material-efficient
design**

**Resource-efficient
design**

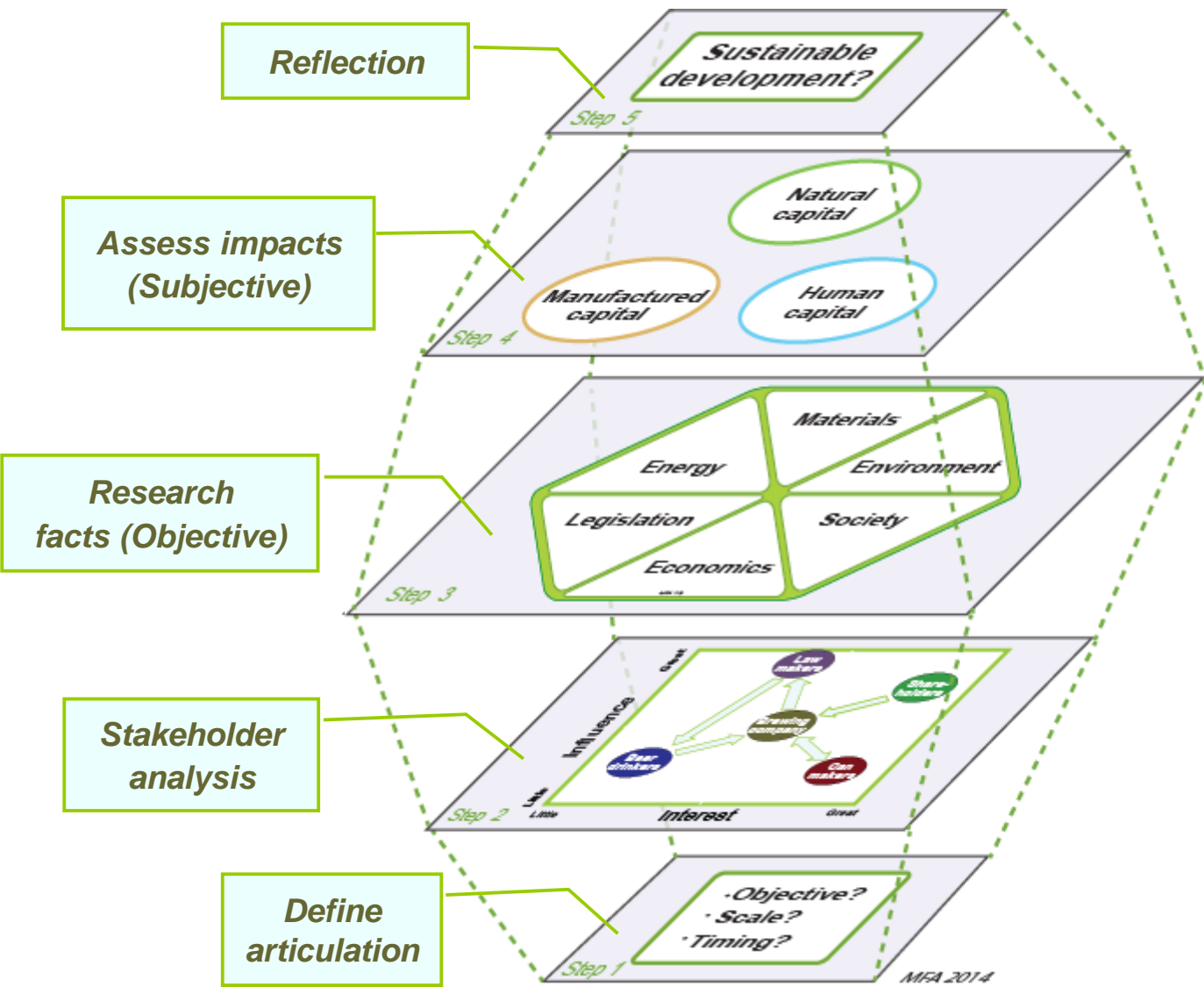
Eco-design

**Sustainable
design**

Layer 3



Analysing an “articulation”



5-step method

1 Objective

2 Stakeholders

3 Fact-finding

4 Debate impact

5 Reflect



Case studies



Biopolymers



Electric cars



Bamboo flooring



Lighting



Solar PV



Wind farms



Step 1: The articulation, the objective, the scale

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Articulation 10% of all car production to be electric by 2020
(Governments targets in US and Europe in 2012)



Prime objective

Decarbonize road transport

Scale

8 million e-cars / year by 2020

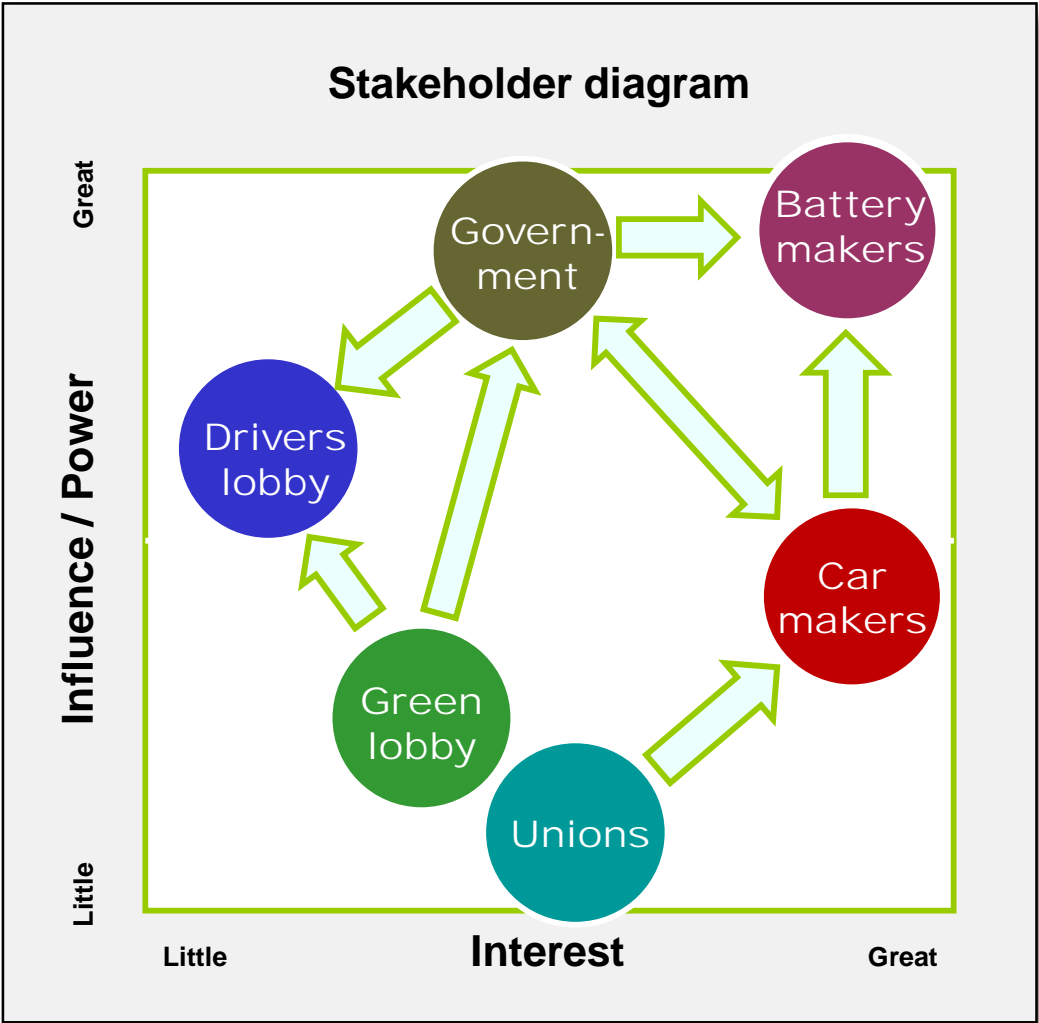
Layer 1



Step 2: Stakeholders and concerns



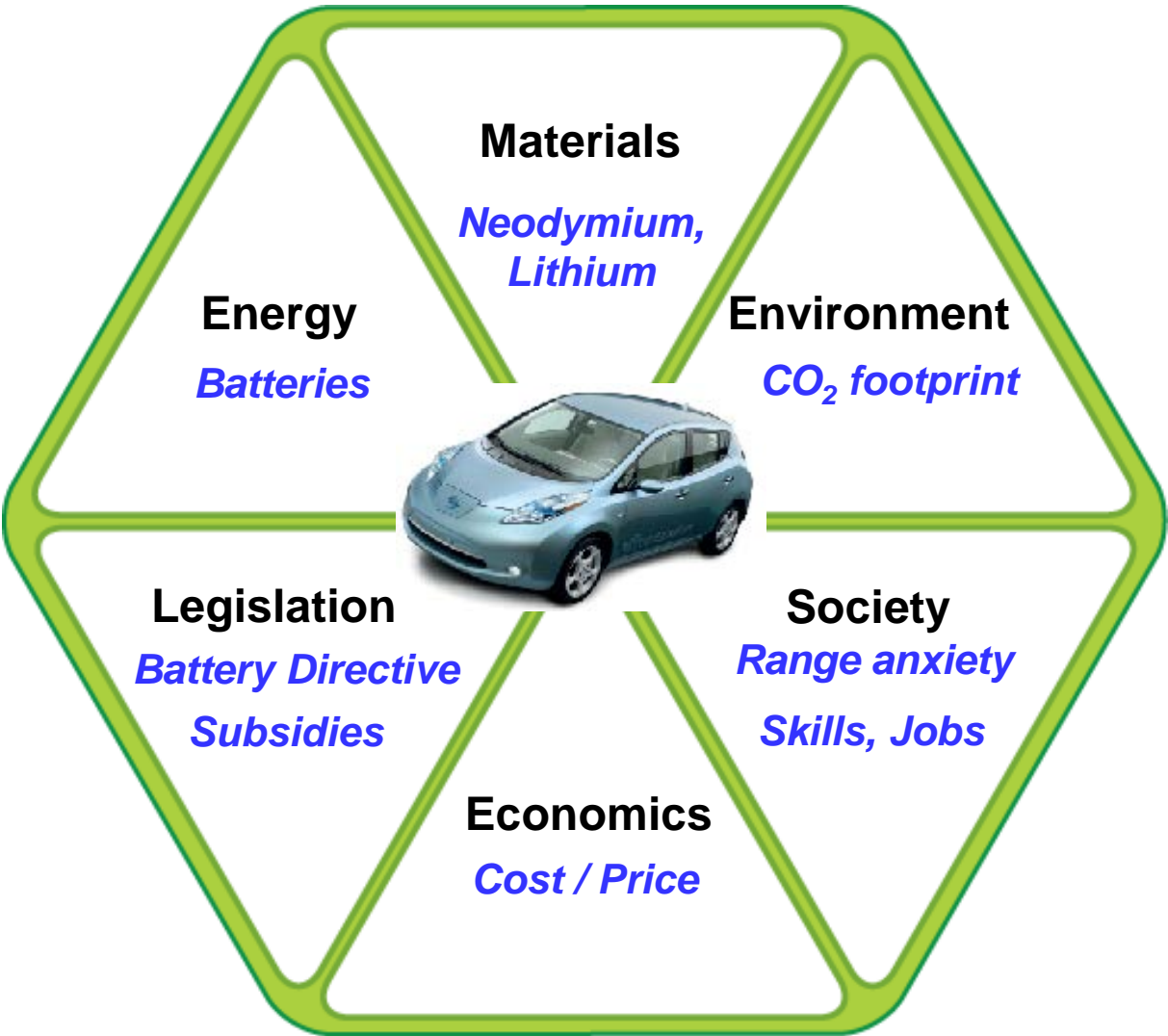
- **National and local government**
– *carbon targets*
- **Car makers and distributors**
– *sales*
- **Battery makers**
– *Supply chain, recycling*
- **Labor Unions**
– *employment, rights*
- **Drivers, Automobile Associations**
– *range anxiety, cost*
- **Environmental campaigners**
– *carbon footprint*



Layer 2



Step 3: Fact-finding





Fact-finding – Materials (1)



Neodymium-boron
magnet rotors



*8 million cars per year, 1.5 kg neodymium per car
= 12,000 tonnes per year*

Rare earth production

Nation	Tonnes/yr
China	130,000
India	3,000
Brazil	550
Malaysia	30
World	133,580

Critical material!

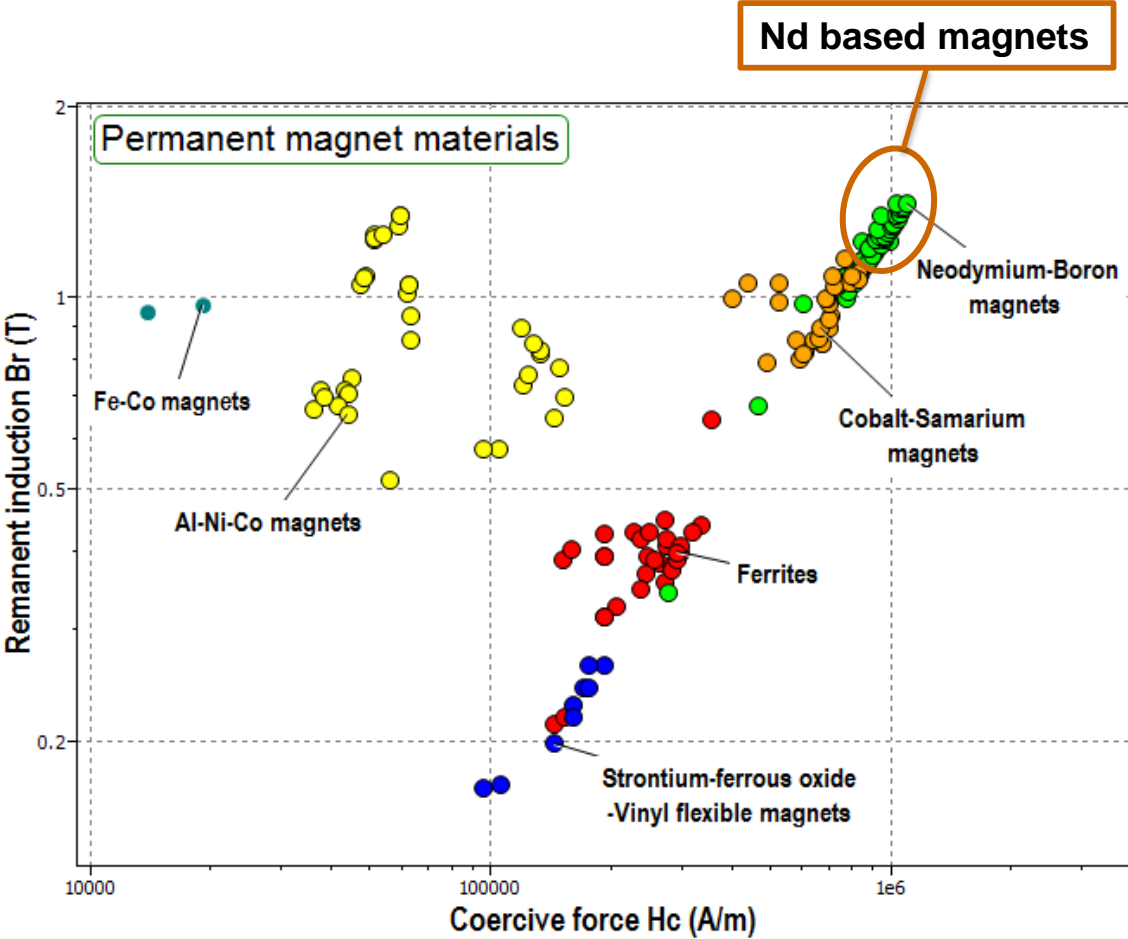
Of which 20,000 tonne is Nd

Nd demand = 60% of present world production



Alternative magnets?

Need high remanence and high coercive force





Fact-finding : Materials



Lithium-ion
batteries



8 million cars per year, 7.3 kg Lithium per car
= 58,400 tonnes per year

Lithium production (2011)

Nation	Tonnes/year
<i>Chile</i>	<i>12,600</i>
<i>Australia</i>	<i>11,300</i>
<i>China</i>	<i>5,200</i>
<i>Bolivia</i>	<i>5,000</i>
<i>Argentina</i>	<i>3,200</i>
World	34,000

Li demand = 160% present world production



Alternative batteries?

Seek high energy density (MJ/kg)



Lithium ion



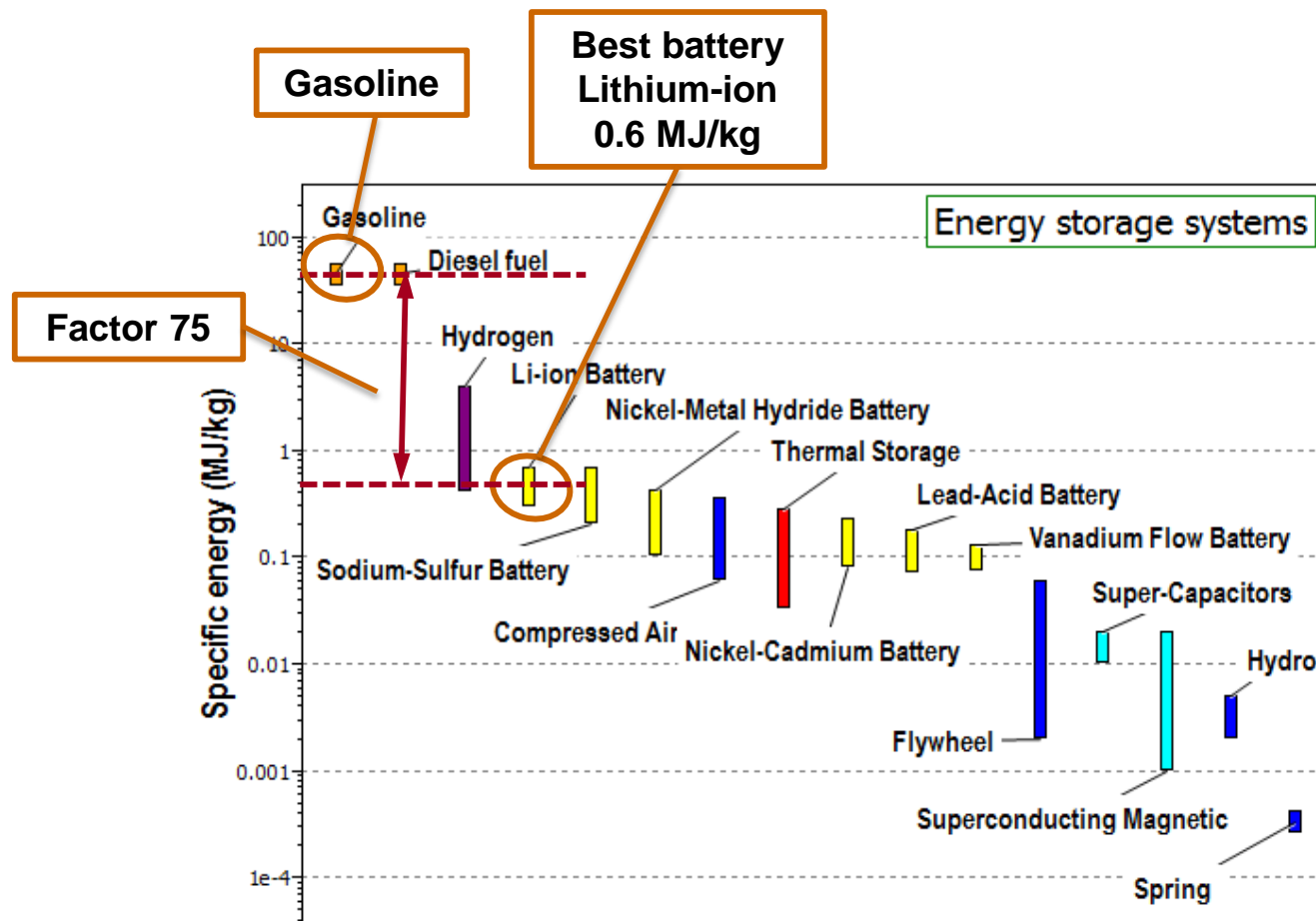
Nickel metal hydride



Nickel cadmium



Lead-acid





Fact-finding: Regulation

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- US CAFE Standard – *Fleet mileage standard*
- EU Automotive Fuel Efficiency Standard – *Fleet mileage standard*
- EU End-of-Life Vehicles Directive – *85% recycled by 2015*
- EU Battery Directive – *No batteries to landfill*



Environment: Can Prime Objective be met?

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Decarbonize road transport?

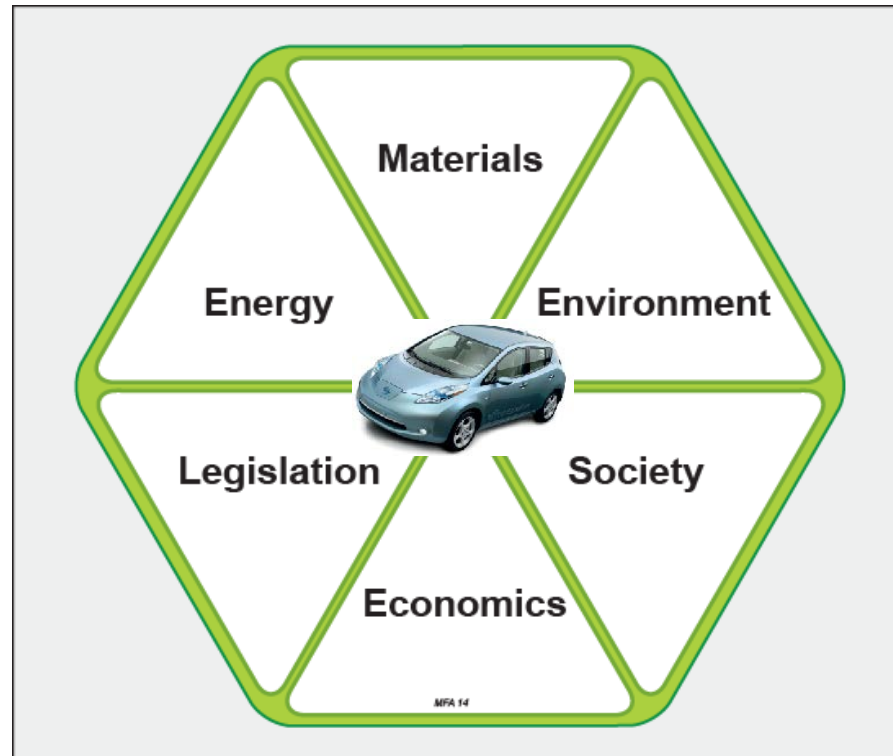
Charge vehicle from the National Grid, gas / coal fired.

- **CO₂ footprint, gas fired power ≈ 140 g / MJ**
- **Delivered energy to propel small car ≈ 0.6 MJ / km**
- **Efficiency of battery – electric motor set $\approx 85\%$**
- **Carbon footprint of electric car $\approx 140 \times 0.6 / 0.85$
 ≈ 100 g / km**



Goal of Stage 3

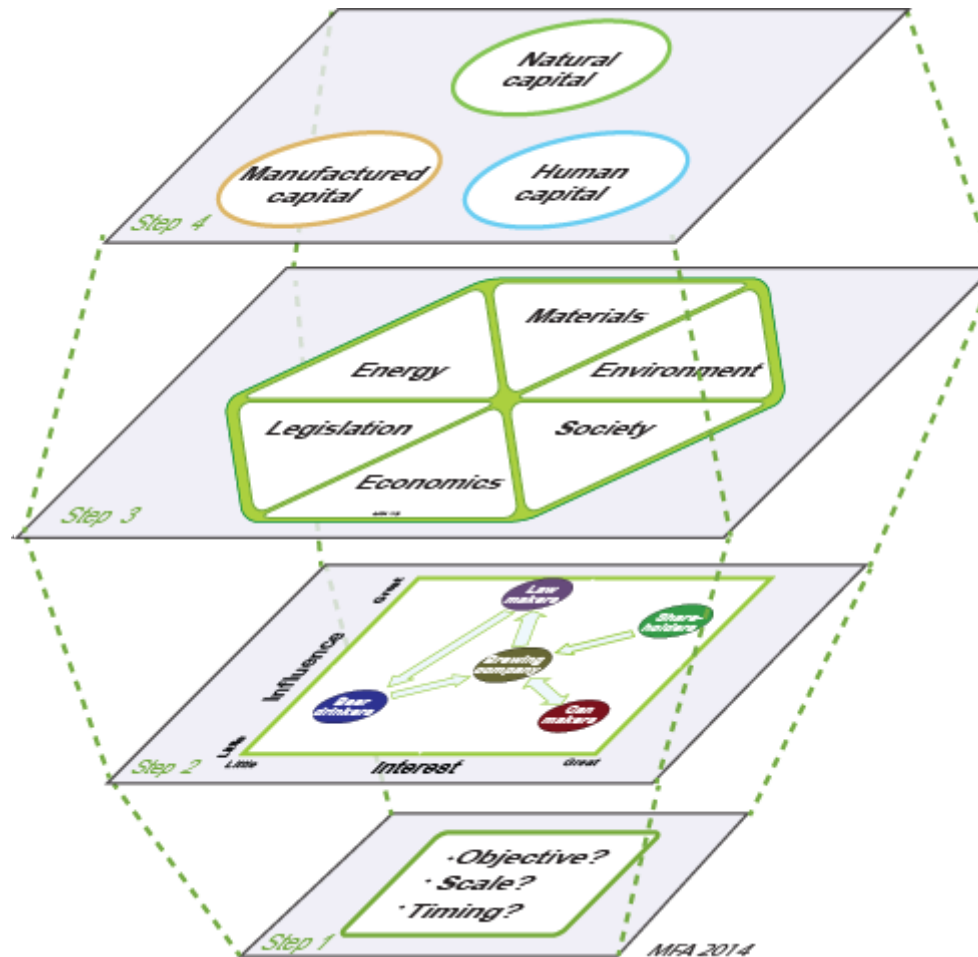
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Layer 3



Analysing an “articulation”



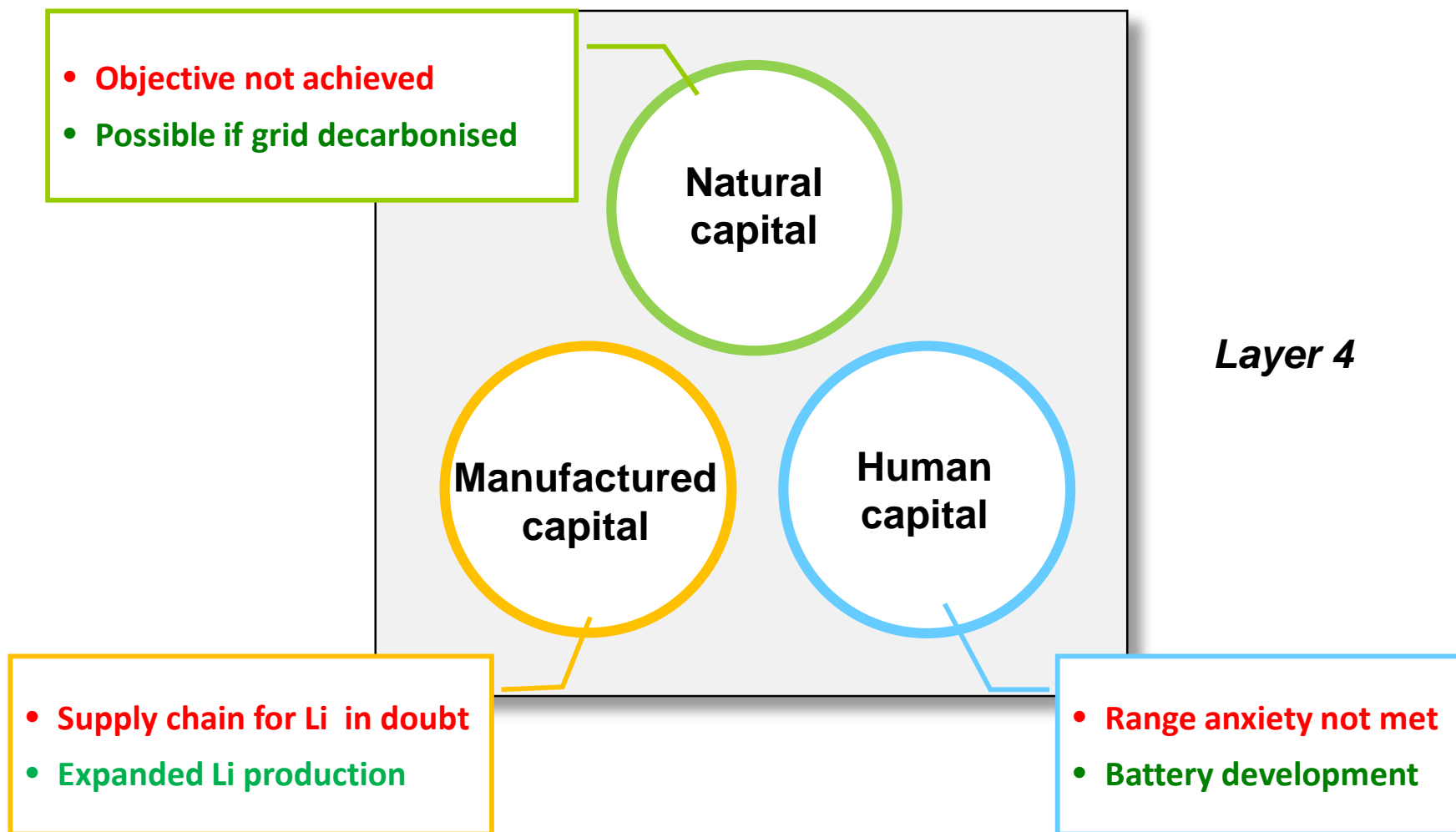


Step 4: Impact on the Three Capitals: details

	Human and social capital - People Health? Wellbeing? Convenience? Culture? Tradition? Associations? Perceptions? Contributes to equality? Morality?	Natural capital - Planet <i>Can prime objective be met?</i> <i>Are stakeholder concerns addressed?</i> <i>Are there unwanted consequences</i>	Manufactured capital - Prosperity Cost – Benefit? (Cost facts vs. Eco facts) Legitimacy? (Conformity with law)
Materials	(–) Creates dependence on rare-earth and lithium-producing nations	(–) Creates demand for critical elements, notably Lithium and Neodymium, in kg-quantities per car (+) Use of Li and Nd in kg-scale components makes collection for recycling easier	(–) Requirement to create recycling infrastructure for lithium- and rare-earth elements
Energy	(+) Could reduce dependence of imported fossil fuels in oil-poor nations	(–) Very little contribution to carbon emissions unless national grid is decarbonized	(+) Creates employment in energy sector (–) Need for to additional power stations (–) Need for investment in recharging point
Environment	(+) Reduces emission levels in large cities	(+) Offers potential for clean energy for transport	–
Legislation	(+) Helps meet the nation's commitments to reduce emissions	(+) Take-back and recycling legislation reduces waste stream, contribute to a circular economy	(–) Meeting end-of-life regulations creates additional costs
Economics	(–) Need to subsidize sales of electric cars adds becomes a “green” tax.		(–) Profitability uncertain without government subsidies (–) Large capital investment in new electricity generating plant to provide for charging
Society	(+) Satisfaction in using an “emission-free” transport (–) Range anxiety (–) Paucity of charging points		(+) Creates employment in high-tech industry (+) Creates jobs, stimulates local industry
Synthesis (the most telling facts)	(+) Satisfaction reducing environmental impact (–) Dissatisfaction with green taxes used to subsidize green transport	(+) Ultimate success dependent on new battery technology , decarbonized grid and adaptation to range limitations – impossible in short term (+) But potentially possible in the long term.	(–) Electric cars not, at present, economic . Many issues to be resolved to make it so.



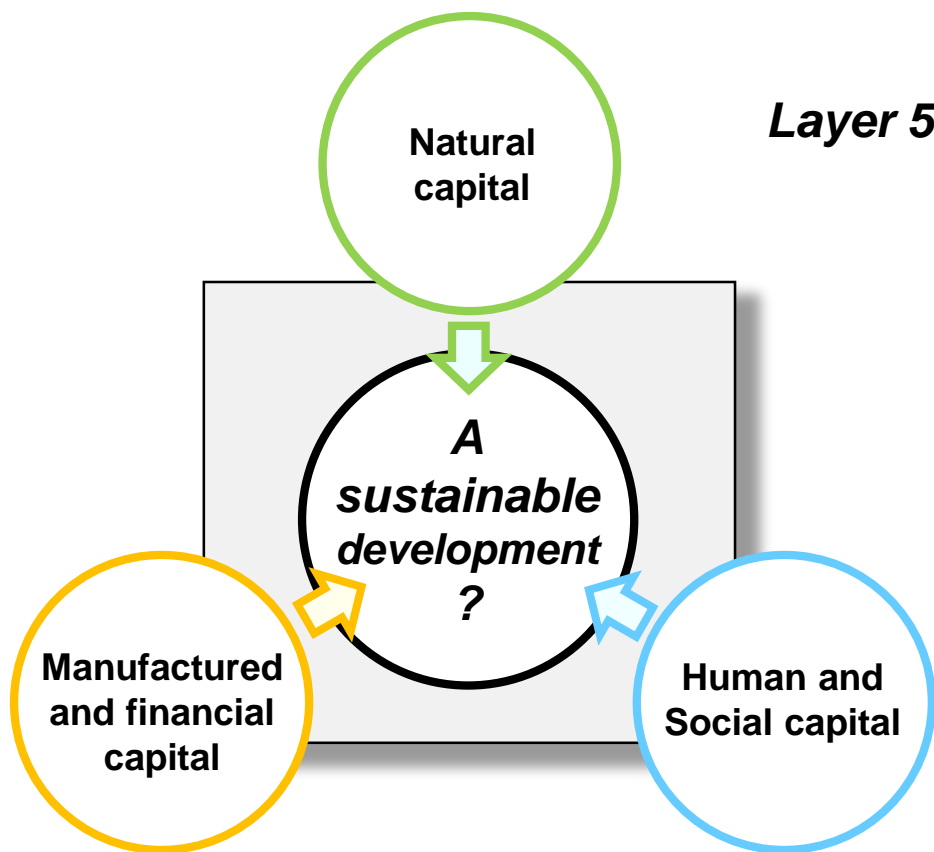
Step 4: Impact on the Three Capitals





Step 5 – Reflection

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Short term – 7 years

- *Not on envisaged scale and time*

Long term – 25 years

- Establish infrastructure
 - supply chain
 - recycling capacity

Was the objective right?

Alternative strategies?



Electric buses and Electric bikes

- Different objectives
- Different scale
- Different stakeholders
- Different facts
- Different impacts on the 3 capitals



So what?

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- **No completely “right” answer to questions of Sustainability**
- **Instead, an thoughtful, well-researched response recognising the conflicting facts, seeking best compromise**
- **Layer-based approach provides a framework – assembling the pieces in simple, progressive way**

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